## Municipal Actions to Protect and Improve Water Quality

MTAAP Meeting #4 February 15, 2017



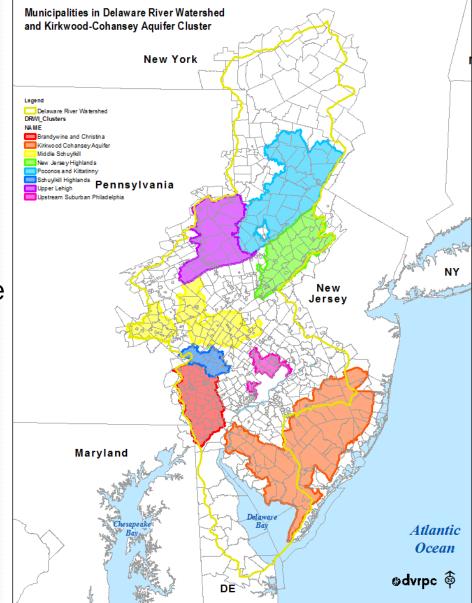
#### **Introductions: MTAAP**

## **Purpose of this Project**

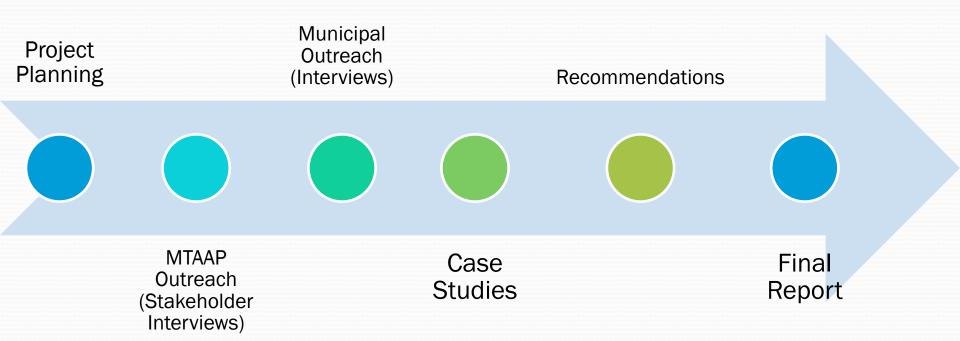
- Improve the ability of organizations to assist municipalities in their efforts to improve and protect water quality.
- Main research questions:
  - What are the barriers to, and conditions of, success for municipal-based conservation practices?
  - Where and how could technical assistance be more effective?

## MTAAP

- 843 municipalities
- Political science
- Stakeholder-based research
  - Technical Assistance Panel
- Blend of qualitative/quantitative
  - Task 2 Stakeholder Interviews
  - Task 3 Municipal Outreach
  - Task 4 Case studies
  - Task 5 Create recommendations endorsed by MTAAP



## **Project Components**



#### Stakeholder Interviews (Ideas)

Case Studies (Evidence)

#### Recommendations

(Priorities)

## Today

- Referring to Short
  Recommendations
  throughout
  meeting
- Average Ranking per survey section
- Normalized
  Ranking to identify top recs
   throughout survey

6.24

5 9/

0.520

Official maps

0.531 Watershed Academy

	Municipal Actions to Protect and Improve Water Quality in the Delaware River Watershed Survey	conducted January
All Recommendations Ranked		
Normalized		
	Short Recommendation	Section
	Lead by example	Municipal
0.333	Create new state funding sources	State
		Municipal
0.374	Integrate LID in municipal planning laws and SW regulations	State
0.385	Create LOSP	Municipal
0.392	Undertake Citizen Science	Nonprofit
0.417	Legislate minimum riparian buffer protection regulations	State
0.439	Provide more precise guidance to municipalities	State
0.447	Incentive program that encourages property owners	Municipal
0.452	Educate landowners	Nonprofit
0.475	Strike Force	Collaborative
0.480	Work with traditional providers (NJLM, PSATS) to train officials	Nonprofit
0.482	Invest in existing organizations/alliances at county and subwatershed level	Collaborative
0.483	Keep SW BMP manuals up-to-date	State
0.485	Undertake Technical Work	Nonprofit
0.488	Legal Defense Team	Collaborative
0.489	Buy-out repetitive loss properties	State
0.496	Stop giving waivers, variances, and special exceptions	Nonprofit
0.508	Identify Existing DRW-wide group to take on new responsibilities	Collaborative
0.511	Municipal or regional sw authority	Municipal
	0.333 0.337 0.374 0.385 0.392 0.417 0.439 0.447 0.452 0.475 0.452 0.475 0.480 0.482 0.483 0.485 0.488 0.485 0.488 0.489 0.496 0.508	Improve Water Quality in the Delaware River Watershed    Survey      All Recommendations Ranked    All Recommendations Ranked      Normalized    Short Recommendation      0.330    Lead by example      0.333    Create new state funding sources      0.337    Municipal stormwater fee      0.337    Integrate LID in municipal planning laws and SW regulations      0.385    Create LOSP      0.392    Undertake Citizen Science      0.417    Legislate minimum riparian buffer protection regulations      0.439    Provide more precise guidance to municipalities      0.447    Incentive program that encourages property owners      0.452    Educate landowners      0.475    Strike Force      0.480    Work with traditional providers (NJLM, PSATS) to train officials

Municipal

Collaborativa

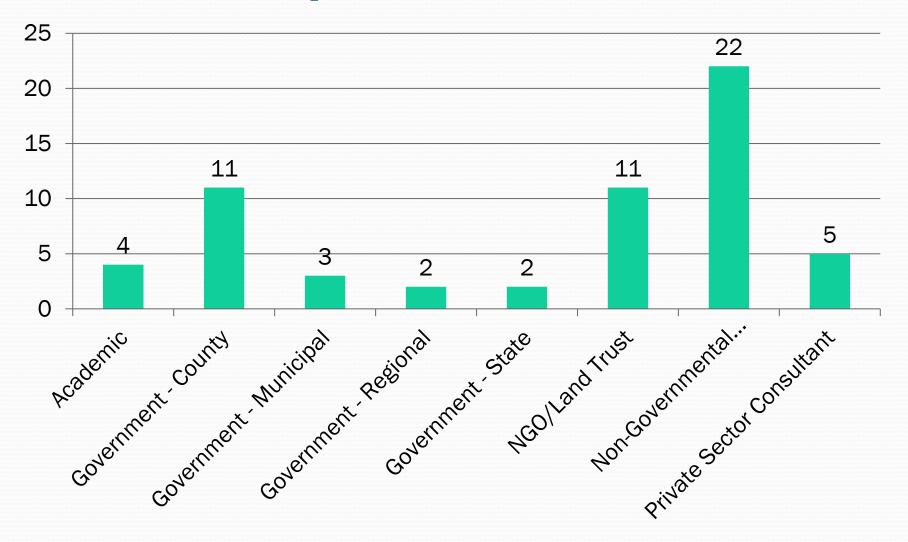
## Stakeholder Interviews: Findings



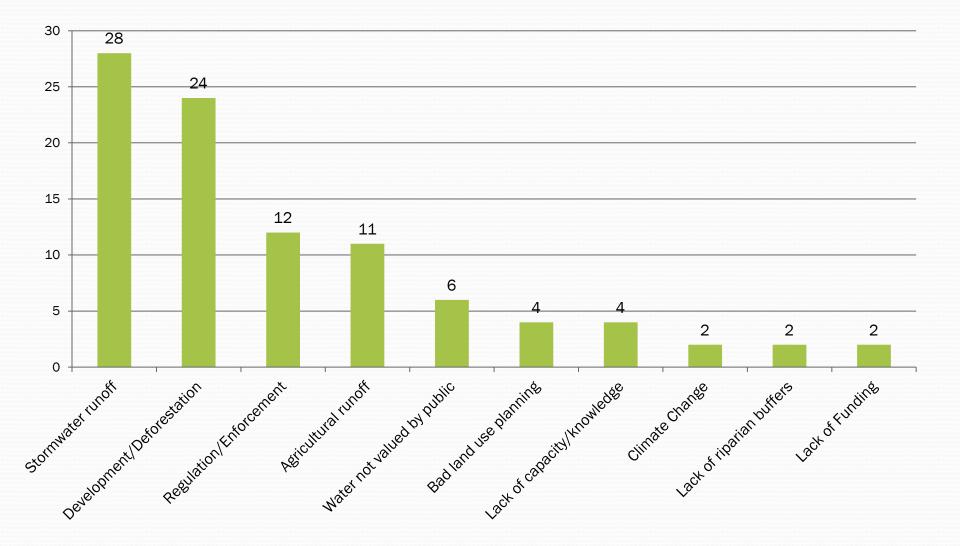
## **Purpose of Interviews**

- Learn about new stakeholders as quickly as possible
- Reconnect with partners
- Collect opinions on threats, strategies and recommendations
- Solicit best practices (organizations and municipalities)
- Interviewed 60 stakeholders
- About 40 joined MTAAP

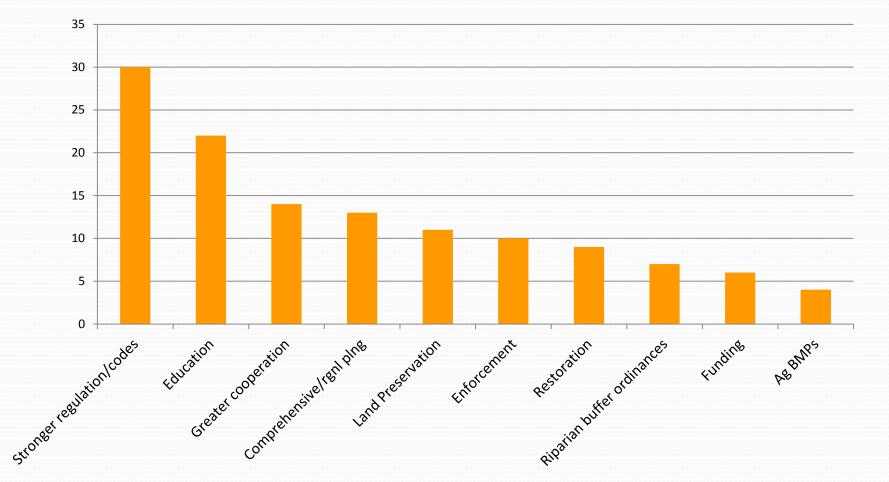
#### Who we spoke to...



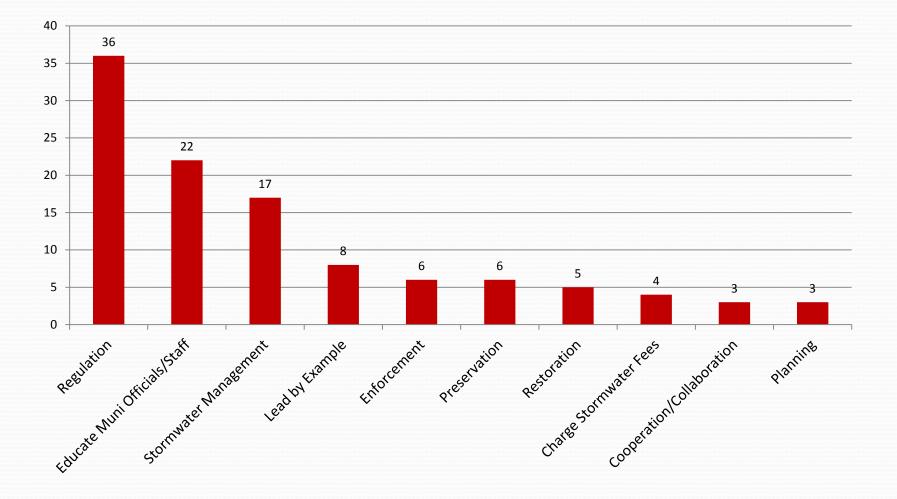
#### **Biggest Threats – to the watershed**



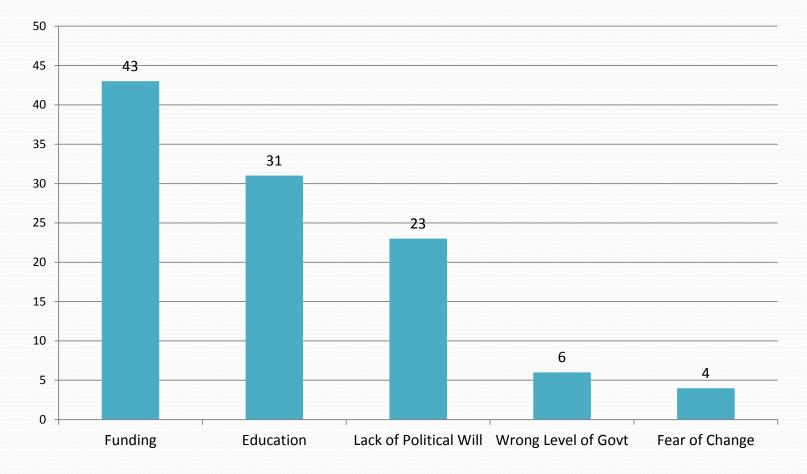
# Important Strategies to improve or maintain water quality



### **Important Municipal Actions**



## **Greatest Limitation faced by municipalities**



#### Municipal Outreach & Case Studies



## **Case Studies**

- In-depth case studies (5-10 pages)
- Aiming for 20

## **17 Case Studies**

- Abington Township, Montgomery County (Gaadt)
- Camden City, New Jersey (Gaadt)
- Durham Township, Bucks County (Center for Watershed Protection)
- East Bradford Township, Chester County (PEC)
- Hamilton Township, Mercer County (NLT)
- Kidder Township, Carbon County (DVRPC)
- Lambertville city, Hunterdon County (DVRPC)
- Lower Salford Township, Montgomery County (PHS)
- Lower Saucon Township, Northampton County (DVRPC)

- Montgomery Township, Montgomery County (Brandywine Conservancy)
- Newark CCD, New Castle County (SSM)
- Pilesgrove Township, Salem County (SSM)
- Reading city, Berks County and Wyomissing Borough, Berks County (DVRPC)
- Smithfield Township, Monroe County (DVRPC)
- Stillwater Township, Sussex County (DVRPC)
- Warrington Township, Bucks County (Gaadt)
- West Chester City, Chester County, PA (PEC)

#### **Consultants**



Natural Lands Trust land for life







#### Abington, Montgomery County, PA



Source: Abington Township

- Buy out of repetitive loss properties
- Wants new state funding source
- Municipality leading by example
- Educate landowners (done by EAC)

#### Camden City, Camden County, NJ



- Integrating LID into municipal planning law
- Invest in existing organizations/alliances at county/subwatershed level
- Regularly highlight best practices through awards

#### **Durham Township, Bucks County, PA**



By Shuvaev - Own work, CC BY-SA 3.0, https://commons.wikimedia.org/w/index.php?curid=22766502

- Invest in existing organizations/alliances at county/subwatershed level
- Educate riparian landowners

#### East Bradford, Chester County, PA



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- Create new state funding sources
- Provide more precise guidance to municipalities
  - Better understanding of how sediment load reduction requirements are determined
  - Better understanding of how restoration projects are credited
- Educate landowners

#### Hamilton Township, Mercer County, NJ



By Eva and Rodney Hargis - IMG\_2953Uploaded by gamweb, CC BY-SA 2.0, https://commons.wikimedia.org/w/index.php?curid=23309587

- Undertake citizen science (volunteers conducted riparian investigations)
- Have non-profits undertake technical work for municipalities
- Educate property owners (rain barrels, rain gardens)
- Lead by example (three rain garden demonstration projects on school properties)
- Train elected officials
- Stop giving waivers/variances/special exceptions

#### Kidder Township, Carbon County, PA



By I, Mtruch, CC BY-SA 3.0, https://commons.wikimedia.org/w/index.php?curid=2490955

#### Strike Force

#### Lambertville City, Hunterdon County, NJ



By Jared Kofsky/PlaceNJ.com - Own work, CC BY-SA 3.0, https://commons.wikimedia.org/w/index.php?curid=21038494

- Lead by example (rain garden plantings)
- Creating a locally funded open space program
- Integrating Low Impact Development into municipal planning law

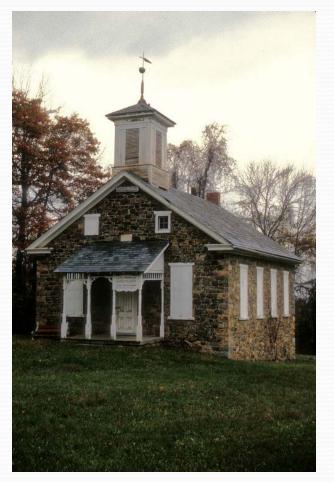
#### Lower Salford, Montgomery County, PA



By Doug Kerr - originally posted to Flickr as Lederach, Pennsylvania, CC BY-SA 2.0, https://commons.wikimedia.org/w/index.php?curid=10221193

- Have non-profits undertake technical work for municipalities
- Lead by example
- Invest in existing organizations/alliances at county/subwatershed level

#### Lower Saucon Township, Northampton County, PA



By JERRYE & ROY KLOTZ MD - Own work, CC BY-SA 3.0, https://commons.wikimedia.org/w/index.php?curid=23434411

- Educate landowners
- Create a locally funded open space program
- Undertake citizen science

# Montgomery Township, Montgomery County, PA



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 Invest in existing organizations/alliances at county/subwatershed level

#### Newark City, New Castle County, DE



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Municipal stormwater authority

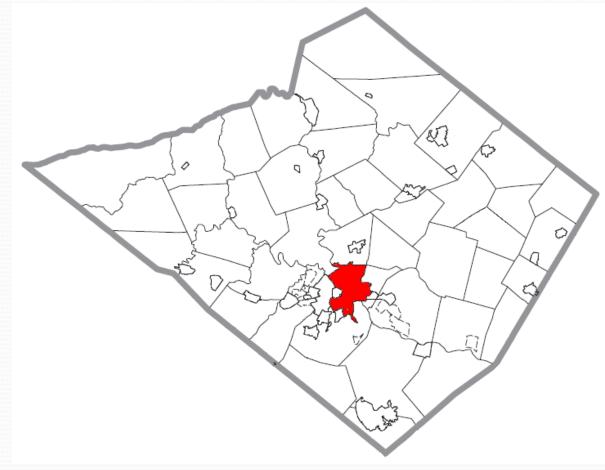
## Pilesgrove, Salem County, NJ



http://www.dvrpc.org/reports/05030.pdf

- Match farmers with technical assistance providers
- Educate riparian landowners
- Educate school children
- Lead by example

# Reading City and Wyomissing Borough, Berks County, PA



- Invest in existing organizations/alliances at county/subwatershed level
- Train local officials

#### Smithfield Township, Monroe County, PA



By Jerrye & Roy Klotz, MD - Own work, CC BY-SA 4.0, https://commons.wikimedia.org/w/index.php?curid=35002351

- Establish a locally funded open space program
- Legislate minimum riparian buffer protections

#### Stillwater Township, Sussex County, NJ



By <u>JackTheVicar</u> - Own work, CC BY-SA 4.0, https://en.wikipedia.org/wiki/File:Swartswood\_Lake\_Stillwater\_Township\_New\_Jersey.jpg

- Need new state funding sources
- Need septic ordinances

# Warrington, Bucks County, PA



http://www.warringtontownship.org/

Create new state funding sources

#### West Chester, Chester County, PA



 Downstream municipalities pay for improvements in upstream municipalities

# **Questions?**



https://tidysurveys.com/blog/2013/11/03/survey-questions-choose-right-type-survey-questions/

#### **Ranked Recommendations**

**Results from Survey** 



# **Ranking Recommendations**

- 400 recommendations synthesized to 48 distinct recommendations
- For purpose of ranking, organized into 4 "actors"
  - Collaborative (mix of organizations recs tend have moving parts)
  - Nonprofits
  - Municipalities
  - State agencies

# **Ranking Recommendations**

- Survey sent to 60 MTAAP members
  - 46 members make up "core" of MTAAP
  - 27 responses of 60 (45% response rate)
    - (Or 59% response rate of core group)
- Open for three weeks in January
- Identify what are priorities for MTAAP
  - Wisdom of group
  - Compare to Stakeholder Interview Findings
  - Find the "Coalition of the Willing"
    - MTAAP Members expressed interest in developing recommendations

# **Top Ten**

Normalized Ranking	Short Recommendation	Section
0.330	Lead by example	Municipal
0.333	Create new state funding sources	State
0.337	Municipal stormwater fee	Municipal
0.374	Integrate LID in municipal planning laws and SW regulations	State
0.385	Create LOSP (ballot initiatives)	Municipal
0.392	Undertake Citizen Science	Nonprofit
0.417	Legislate minimum riparian buffer protection regulations	State
0.439	Provide more precise guidance to municipalities	State
0.447	Incentive program that encourages property owners	Municipal
0.452	Educate landowners	Nonprofit

# **Collaboratives**

Average Ranking	Normalized Ranking	Short Recommendation
5.22	0.475	Strike Force
5.3		Invest in existing organizations/alliances at county and subwatershed level
5.37	0.488	Legal Defense Team
5.59		Identify Existing DRW-wide group to take on new responsibilities
5.84	0.531	Watershed Academy
6.12	0.556	Matching farmers with right TA providers
6.27	0.570	Regularly highlight best practices through awards
6.3	0.573	Convene Experts to determine biggest bang for BMP bucks
6.37	0.579	Multi-Million dollar messaging campaign
6.52	0.593	Green Certification

# **Collaboratives – High Degree of** Variance = Less Agreement

3	6	9	2	8	1	10	5	4	7	11
6	5	8	4		1	11	3		7	
8	5	8 7	9	10	11	4	3	6	1	2
4	8	3	1	9	6 6	10	7	5	2	11
5	10	11	8	1		9	3	7	4	2 5
7	9	2	4	11	6	3	1	8	10	5
4	7	1	2	8	5	10	11	3	6	9
8	6	10	9	5	4	7	3	11	1	2
2	1	8	7	4	9	6	11	10	3	5
7	8	3	1	4	11	2	6	10	9	5
1	9	10	8	5	4	2	6	11	7	3
2	3	10	6	8	4	5	7	9	11	1
4		8	9	3	1	2	11	10	5	6
8	11	1	4	2	3	7	9	10	5	6
8	10	6	2	4	9	11	5	1	3	7
1	7	3	10	8	4	6	11	9	2	5
1	4	7	2	5	6	10	3	11	9	8
9	1	4	10	11	5	3	7	2		6
10	3	6	2	8	9	4	5	1	11	7
5	6	10	7	1	11	3	9 7	8	2	4
10	2	1	3	5	6	11		4	8	9
1	7	10	11	8	4	3	5	9	2	6
4	9	3	1	6	11	8	5	7	2	10
5	8	2	3	11	6	10	9	4	1	7
2	3	4	6	5	8	7	9	10	1	11
8	3	1	5	2	11	4	10	6	9	7
8	1	3	7	11	10	2	5	6	9	4

# Nonprofits

Average	Normalized	
Ranking	Ranking	Short Recommendation
3.92	0.392	Undertake Citizen Science
4.52	0.452	Educate landowners
		Work with traditional providers (NJLM, PSATS) to train
4.8	0.480	officials
4.85	0.485	Undertake Technical Work
4.96	0.496	Stop giving waivers, variances, and special exceptions
		Work with traditional providers (NJLM, PSATS) to post high-
5.77	0.577	quality model ordinances
6.19	0.619	Collection of municipal outreach materials
		Expand PSU Master Watershed Steward Program and
6.58	0.658	Rutgers' Water Quality Monitoring Stewards program
6.62	0.662	Create videos
6.77	0.677	Water quality education curriculum for elementary students

# **State Agencies**

Average	Normalized	
Ranking	Ranking	Short Recommendation
5	0.333	Create new state funding sources
5.61	0.374	Integrate LID in municipal planning laws and SW regulations
6.26	0.417	Legislate minimum riparian buffer protection regulations
6.58	0.439	Provide more precise guidance to municipalities
7.25	0.483	Keep SW BMP manuals up-to-date
7.34	0.489	Buy-out repetitive loss properties
8.04		Downstream municipalities/sourcewater protection projects upstream
8.38	0.559	LTAP Classes
		Resolve conflicts between rules and regulations re: drinking
8.42	0.561	water, wastewater, stormwater, surface water
8.56	0.571	Regional stormwater fees

# **Municipal**

Average Ranking	Normalized Ranking	Short Recommendation
3.96	0.330	Lead by example
4.04	0.337	Municipal stormwater fee
4.62	0.385	Create LOSP (ballot initiatives)
5.36	0.447	Incentive program that encourages property owners
6.13	0.511	Municipal or regional sw authority
6.24	0.520	Official maps
6.42	0.535	Fast-track municipal review LID/GSI projects
6.65	0.554	Septic ordinances
7.04	0.587	Dedicate existing local taxes
7.64	0.637	Sheriff sales as a way to acquire riparian lands

# **Call-outs**

		Total
Short Recommendation	Section	Call-Outs
Municipal stormwater fee	Municipal	6
Legal Defense Team	Collaborative	6
Watershed Academy	Collaborative	5
Invest in existing organizations/alliances at county and		
subwatershed level	Collaborative	4
Incentives/penalties for municipal officials and staff to		
participate in water quality training	State	4
Stop giving waivers, variances, and special exceptions	Nonprofit	3
Work with traditional providers (NJLM, PSATS) to train		
officials	Nonprofit	3
Buy-out repetitive loss properties	State	3
Convene Experts to determine biggest bang for BMP		
bucks	Collaborative	3
Multi-Million dollar messaging campaign	Collaborative	3

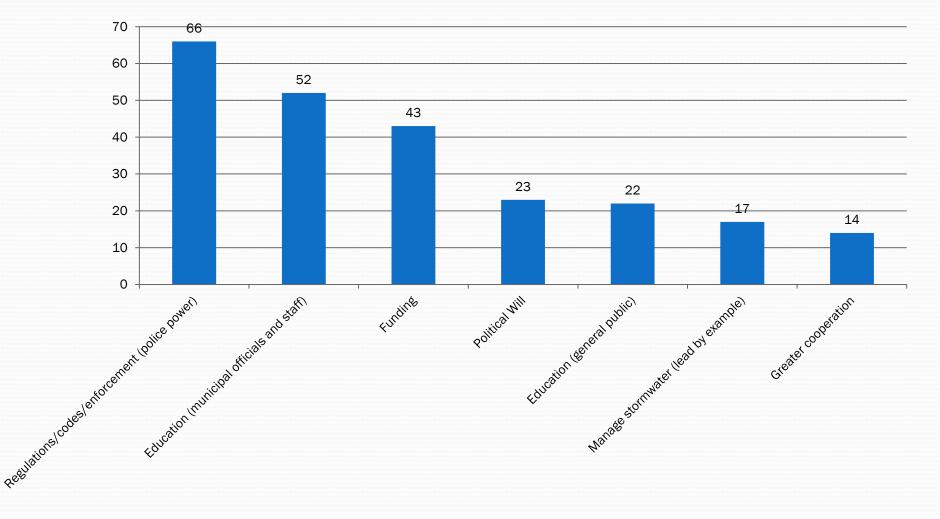
# **Call-outs**

- Most Innovative: Legal Defense Fund (6)
- Most Achievable: Convene Experts to determine biggest bang for BMP bucks (3)
- Most Important to do RIGHT NOW: Incentives/penalties for municipal officials and staff to participate in water quality training (3)
- Biggest Impact over LONG-TERM:
  - Watershed Academy (2)
  - Municipal Stormwater Fee (2)
  - Stop Giving Waivers (2)

### **General Take-aways from Survey**

- When given choice between municipal and regional, survey respondents chose municipal (now).
- When given choice between fee and authority, survey respondents chose fee (now).
- Recommendations that used proper names as examples or specifics ranked lower.
- Some recs are now more easy to combine knowing group's priorities and "phasing."
  - Ex. A strike force of professionals approaching municipalities; and a watershed academy that is the go-to

#### **Comparing Interviews to Survey Results –** most important actions, biggest limitations



	Manage stormwater (lead by example)	Regulations	Education (general public)	Education (municipal officials and staff)	Funding	Political Will	Greater cooperation
Lead by example	х		x	х			
Create new state funding sources					x	x	
Municipal stormwater fee	x				x	x	
Integrate LID in municipal planning laws and SW regulations		x					
Create LOSP			x		x	x	
Undertake Citizen Science			x	x		x	
Legislate minimum riparian buffer protection regulations		x					
Provide more precise guidance to municipalities	x			x			x
Incentive program that encourages property owners			x				x
Educate landowners		x	x				x
Strike Force		x		x			x

### **Moving Recommendations**

Forward

- 48 + 1 recs
- Down to 27
- 10+ will be developed by MTAAP members

 Still confirming with some MTAAP members

Normalized	Short Recommendation	Section	MTAAP Members	DVRPC
0.33	Lead by example	Municipal	Seung Ah Byun, Brandywine	Christina
0.33	Create new state funding sources	State		Chris
0.34	Municipal stormwater fee	Municipal		Chris
0.37	Integrate LID in municipal planning laws and SW regulations	State		Melissa
0.39	Create LOSP (ballot initiatives)	Municipal		Alison
0.39	Undertake Citizen Science	Nonprofit	Julie Slavet, TTF	Alison
0.42	Legislate minimum riparian buffer protection regulations	State		Laura
0.44	Provide more precise guidance to municipalities	State		Melissa
0.45	Incentive program that encourages property owners	Municipal		Alison
0.45	Educate landowners	Nonprofit	Jeanne Ortiz, Steven Staffier, Audubon	Melissa
0.47	Strike Force	Collaborative	Jen Adkins, PDE (John Theilacker, Carol Collier, Ann Hutchinson, Susan Caughlan)	Alison/M
0.48	Keep SW BMP manuals up-to-date	State		Alison
0.49	Undertake Technical Work	Nonprofit		Melissa
0.49	Legal Defense Team	Collaborative	Alice Baker, PennFuture	Alison
0.49	Buy-out repetitive loss properties	State		Chris
0.50	Stop giving waivers, variances, and special exceptions	Nonprofit	Sandra Yerger	Christina
0.51	Identify Existing DRW-wide group to take on new responsibilities	Collaborative	Madeline Urbish/DRW Coalition (Jen Adkins/PDE)	Patty
0.52	Official maps	Municipal		Christina
0.54	Downstream municipalities/sourcewater protection projects upstream	State		Alison
0.55	Septic ordinances	Municipal		Laura
0.56	Matching farmers with right TA providers	Collaborative	Grant DeCosta, Brandywine	Alison
0.56	LTAP Classes	State		Christina
0.56	Resolve conflicts between rules and regulations re: drinking water, wastewater, stormwater, surface water	State		Alison
0.58	Multi-Million dollar messaging campaign	Collaborative		Chris
0.59	Green Certification	Collaborative		Alison

# Lead by Example

- Municipalities should lead by example by implementing Best Management Practices (BMPs)/Green Stormwater Infrastructure (GSI) projects in parks and other municipal-owned properties with high visibility with educational signage and outreach.
  - Seung Ah Byun, Brandywine





Source: Philadelphia Water Department

Source: Greenroofs.com

# **Create New State Funding**

#### **Sources**

 Create new state funding sources dedicated to matching municipal efforts that preserve land for water quality purposes. **GROWING GREENER III** 

**KEEP PA** 

GROWING

GREENER

**DVRPC** 

STATE OF NEW JERSEY DEPARTMENT OF ENVIRONMENTAL PROTECTION

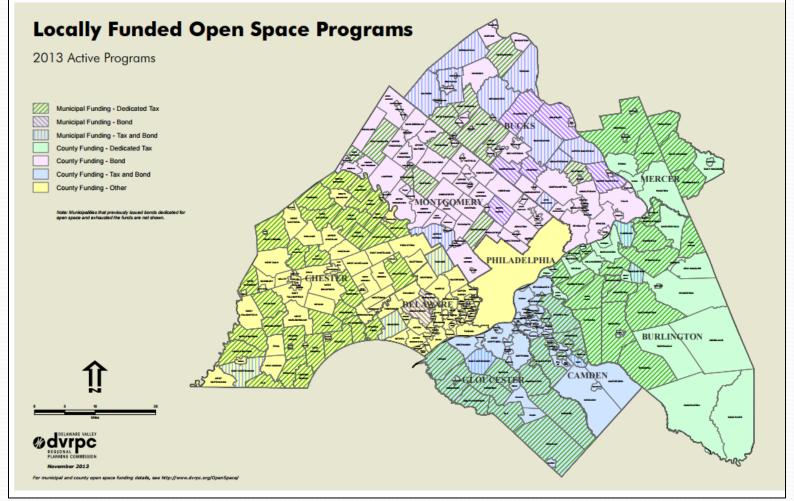
GREEN ACRES PROGRAM - Preserving & Enhancing New Jersey's Great Outdoors since 1961

# **Municipal Stormwater Fees**

- Enact municipal stormwater fees (without creating a new stormwater authority) to pay for water quality BMP projects.
  - DVRPC

### Create LOSP (Ballot Initiatives)

 Create locally-funded open space programs that prioritize land protection for water quality purposes.



## **Citizen Science**

- Expand nonprofit environmental organizations work with municipalities and the general public to undertake citizen science projects, such as riparian buffer plantings and water quality monitoring, thus fostering engagement around water quality issues.
  - Julie Slavet, TTF



Source: Tookany Tacony Frankford Watershed Partnership

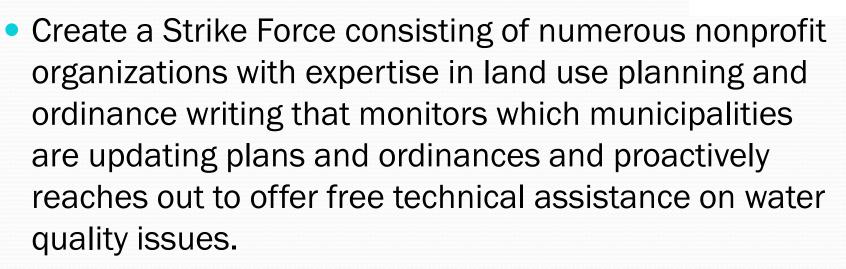
#### **Educate Landowners**

Increase programs that educate landowners, particularly those who live along waterways, about the value of riparian buffer restoration projects, proper land care, natural turf management, native species, etc.

> Jeanne Ortiz, Audubon
>  Pennsylvania



# **Strike Force**



- Build out: Watershed Academy
- Jen Adkins, Partnership for Delaware Estuary & Subcommittee

# **Legal Defense Team**

- Create, operate, and continually fund a legal defense team to assist municipalities who face legal challenges as the result of zoning changes or other ordinances or policies intended to protect water quality.
  - Alice Baker, PennFuture



#### **Questions?**



https://tidysurveys.com/blog/2013/11/03/survey-questions-choose-right-type-survey-questions/

#### **DRWI GIS Work Group**

#### Next Steps and DRWI Affinity Groups



# **History of GIS Work Group**

- Started by Natural Lands Trust
- Met at least twice in person
  - May 2016
  - September 2016
- Group wanted to continue meeting
  - Quarterly meetings
  - Virtual meetings

## Future of the GIS Work Group

- DVRPC proposes an 18-month project to regularly convene and manage a GIS Work Group that will:
  - Prioritize data needs
  - Share knowledge
  - And collaborate to provide technical assistance related to GIS and the DRWI.

#### **Next Steps**



#### **Developing Recommendations**

- DVRPC will work with 10-12 MTAAP members/groups to develop in-depth recommendations ("mini-proposals")
  - Ex. Strike Force/Watershed Academy
- DVRPC will develop 10-20 additional recommendations (shorter in length, but equally important)
  - Ex. Create LOSP (Ballot Initiatives)

## **Next MTAAP Meeting**

- Meeting #5
- March 1, 2017
- DVRPC's Offices
- Presentations on "mini-proposals" from MTAAP Members
  - Early feedback before putting "pen to paper."
- 1-2 more MTAAP meetings before end of project (Summer 2017)

#### **Evaluations**

#### Very helpful!

#### Municipal Technical Assistance Advisory Panel (MTAAP) February 15, 2017 Meeting Survey

Help us find out what worked and what didn't work about today's meeting

1. Please rate the overall quality of the MTAAP meeting.

	1	2	3	4	5	
Low quality	0	0	0	0	0	High quality

2. Was the MTAAP meeting a good use of your time?

1 2 3 4 5

Not a valuable use of my time OOOOO Excellent use of my time

3. What did you like best about the MTAAP meeting?

4. What could have been improved about the MTAAP meeting?

5. Do you have suggestions for this project and/or the MTAAP?

#### **THANK YOU!**

Make sure to sign in!

